



S A N A N T O N I O
M E D I C A L F O U N D A T I O N

2012 SOUTH TEXAS MEDICAL CENTER AREA

PROGRESS REPORT

The attached report for the end of calendar year 2011 indicates continued robust growth of the facilities in the South Texas Medical Center. It should be noted that a number of institutions, which could represent a 10% or greater increase in the totals, declined to divulge data concerning their entity resulting in an understatement of the total Medical Center facilities' impact on the community.

Annual outpatient visits experienced a 2.1% increase over the previous year, for a total of 5.49 Million, representing an increase of 112,343 with annual inpatient visits totaling 105,339. A sample survey to indicate the economic impact of the non-governmentally supported hospitals in the Medical Center was recently made. Of the patients treated, 30% came from outside Bexar County. The total estimated annual billings and economic impact for those patients coming from outside Bexar County was approximately \$600 Million.

Employment of both full and part-time medically related employees was relatively stable at 26,464. However, another study identified an additional 29,000 employees who are employed by non-medically related employers in the Medical Center, bringing the total to approximately 55,500 total employees. Volunteers assisting Medical Center facilities remained stable with a total of approximately 11,381.

Combined budgets totaled \$3.688 Billion, which was an increase of 8% compared to the previous year. Research within the Medical Center totaled \$198.8 Million, a 2% decrease from the previous year and a 58% increase over the year 2000. This decrease follows the national trend of National Institutes of Health funding caused by Federal budget cutbacks and the expiration of stimulus money which was available the previous year.

Plant values, not adjusted for inflation, representing the original investments in physical facilities and equipment, less depreciation, was approximately \$2.787 Billion.

Capital projects currently in progress and projected over the next five years total approximately \$924.05 Million.

Additional copies of this report, and other information regarding the South Texas Medical Center, may be obtained on the Foundation's web site at www.samedfoundation.org.



S A N A N T O N I O
M E D I C A L F O U N D A T I O N

2012 PROGRESS REPORT BASIC DATA

PLANT & EQUIPMENT

<u>YEAR</u>	<u>Plant & Equipment Investment (in millions-original cost less depreciation)</u>	
1970	\$ 56.0M	
1980	\$311.0M	
1990	\$795.2M	
2001 (2000 data not available)	\$1,880.0M	
2010	\$2,679.2M	
2011	\$2,787.7M	a 4% increase since 2010

ANNUAL BUDGET

<u>YEAR</u>	<u>Annual Budget (in millions)</u>	
1970	\$32.5M	
1980	\$249.1M	
1990	\$860.1M	
2000	\$2,978.6M	
2010	\$3,409.4M	
2011	\$3,687.8M	an 8% increase since 2010

EMPLOYMENT

<u>YEAR</u>	<u>Number of Employees</u>	
1970	3,219	
1980	11,297	
1990	20,320	
2000	25,761	
2010	27,386	
2011	26,464	a 3% decrease since 2010

INPATIENTS

<u>YEAR</u>	<u>Number</u>	
1990	86,345	
2000	94,932	
2010	104,276	
2011	105,339	a 1% increase since 2010

OUTPATIENTS

<u>YEAR</u>	<u>Number</u>	
1990	840,302	
2000	3,468,605	
2010	5,380,834	
2011	5,493,177	a 2% increase since 2010

RESEARCH GRANT AWARDS

<u>YEAR</u>	<u>Amount (in millions)</u>	
1970	\$5.6M	
1980	\$14.6M	
1990	\$70.8M	
2000	\$124.6M	
2010	\$211.0M	
2011	\$198.8M	a 6% decrease since 2010

**SOUTH TEXAS MEDICAL CENTER AREA
PROGRESS REPORT - AS OF JANUARY 1, 2012**

Page 1 of 5 Facilities	Plant & Equip. Investment Costs		2012 Budget Including Research		Employees		Students (Avg)		Patients		Beds	
					FT	PT	Vol		In	Out	Capacity	Operational
American Cancer Society	569,892 *	1,009,118 *	30 *	0 *	3000 *	0 *	0 *	0 *	0 *	3,648 *	0 *	0 *
American Heart Association	700,000	1,940,625	11	0	2,500	0	0	0	0	0	0	0
American Surgery Center of So. TX, L	DND *	1,500,000 *	6 *	1 *	2,885 *	0 *	0 *	0 *	0 *	3,000 *	2 *	0 *
Bruchmiller, C.L., DDF	40,000 *	100,000 *	1 *	0 *	0 *	0 *	0 *	0 *	0 *	500 *	0 *	0 *
Clarity Child Guidance Center	15,100,000	15,600,000	191	57	67	15	1,616	15,200	15,200	15,200	52	52
Christus Santa Rosa Hospital-Medica	24,800,000	98,480,000	420	190	60	0	6,210	12,380	12,380	12,380	178	178
Diabetes & Glandular Disease Clinic	DND *	DND *	165 *	5 *	0 *	0 *	0 *	65,000 *	0 *	1,800 *	0 *	0 *
Easter Seals Rehabilitation Center	1,100,000 *	5,159,000 *	92 *	8 *	50 *	0 *	0 *	1,800 *	0 *	1,800 *	0 *	0 *
Ecumenical Ctr. for Religion/Health	2,768,744	1,419,202	8	5	18	0	0	2,611	0	2,611	0	0
Gastroenterology Consultants of S.A.	4,500,000 *	8,100,000 *	75 *	8 *	0 *	2 *	0 *	28,500 *	0 *	28,500 *	0 *	0 *
HEALTHSOUTH/RIOSIA	4,849,948	19,118,884	144	104	15	40	1,323	555	555	555	108	96
Ronald McDonald House Charities of	3,125,000	1,500,000	4	5	20	0	0	0	0	0	20	20
MedCenter Imaging	4,000,000 *	DND *	23 *	6 *	20 *	6 *	0 *	18,400 *	0 *	18,400 *	DND *	DND *
Methodist Healthcare Ministries	6,706,131	72,059,567	62	0	0	0	0	0	0	0	0	0
Methodist Ambulatory Surgery Hospital	13,111,000 *	17,300,000 *	150 *	3 *	0 *	1	443	9,962 *	9,962 *	9,962 *	37 *	81 *
Methodist Children's Hospital	47,110,000	175,000,000	729	93	26	0	8,168	91,507	91,507	91,507	190	190
Methodist Specialty & Transplant Hos	48,687,520	147,000,000	685	48	24	0	11,113	58,367	58,367	58,367	383	239
Methodist Hospital	96,383,408	554,952,539	934	90	426	0	24,920	119,787	119,787	119,787	565	435
LifeCare Hospitals - San Antonio	18,000,000	DND	187	99	0	14	DND	DND	DND	DND	62	62
Methodist Heart Hospital	26,000,000	103,000,000	445	37	4	0	3,485	17,467	17,467	17,467	120	113
Nellie M. Reddix Center	6,143,096 *	8,137,779	190	0	10	285	0	0	0	0	0	0
Northside Health Careers High School	5,815,728 *	4,787,943 *	73 *	4 *	15 *	850 *	0 *	0 *	0 *	0 *	0 *	0 *
NISD Holmgren Jr./Sr. High School	DND *	DND *	80 *	0 *	0 *	120 *	0 *	0 *	0 *	0 *	0 *	0 *
Northwest Imaging Center	4,600,000 *	DND *	42 *	9 *	5 *	0 *	0 *	DND	DND	DND	0 *	0 *
Princeton Place Medical Center	DND *	4,300,000 *	81 *	3 *	40 *	0	115	0	0	0	87	87
San Antonio Warm Springs Rehab. H	DND *	19,088,117 *	215 *	5 *	42 *	30	1,319	26,387 *	26,387 *	26,387 *	64 *	64 *
So. TX Cardiovascular Center	9,360,000 *	5,900,000 *	145 *	8 *	0 *	0	0	48,000 *	48,000 *	48,000 *	6 *	0 *
So. TX Eye Institute	DND *	DND *	13 *	0 *	0 *	0	0	20,000 *	20,000 *	20,000 *	0 *	0 *
So. TX Spinal Clinic, P.A.*	285,166 *	3,552,111 *	51 *	1 *	0 *	0	0	23,198 *	23,198 *	23,198 *	0 *	0 *
So. TX Spinal Clinic, Phys. & Occu. T	300,000 *	500,000 *	9 *	1 *	0 *	0	0	0	0	0	0	0
So. TX Veterans HCS	338,339,652	593,436,024	3,385	176	1,301	1,548	10,220	1,164,315	1,164,315	1,164,315	569	495
Specialty Surgery Center of SA	4,500,000 *	7,500,000 *	37 *	1 *	0 *	0	0	9,600 *	9,600 *	9,600 *	5 *	5 *
St. Luke's Baptist Hospital	124,681,000	159,000,000	746	203	120	12	14,145	29,424	29,424	29,424	295	270
Superior Prosthetics	DND	140,000	3	0	0	0	0	100	100	100	0	0
Unicorn Centers, Inc.	2,065,000 *	2,065,000	45	0	250	0	65	0	0	0	0	0
University Health System	491,823,252	481,616,176	2,552	825	336	2,016	19,799	147,631	147,631	147,631	604	505
UT Health Science Ctr. @ S.A.	983,429,839	799,577,505	4,921	755	0	3,283	0	864,871	864,871	864,871	0	0
The Winston School of S.A.	4,752,057	3,684,628	43	4	100	198	0	0	0	0	0	0
Nursing Facilities												
Oak Park Nursing & Rehab. Center	3,000,000	6,000,000	118	16	5	20	DND	DND	DND	DND	138	138
Tri-Sun Healthcare-Wurzbach	4,000,000 *	DND *	130 *	5 *	10 *	0 *	347 *	0 *	0 *	0 *	146 *	142 *
Texas Specialty Nursing & Medical Ce	2,540,000 *	6,000,000 *	130 *	20 *	5 *	11 *	200 *	0 *	0 *	0 *	133 *	133 *

Page 2 of 5	Facilities	Plant & Equip. Investment Costs	2012 Budget Including Research	Employees		Vol	Students (Avg)	Patients		Beds	
				FT	PT			In	Out	Capacity	Operational
	Assisted Living Centers										
	Emeritus @ Kingsley Place	DND *	DND *	4 *	2 *	0 *	90 *	0 *	108 *	90 *	
	Emeritus @ Hamilton House	DND *	4,000,000 *	18 *	0 *	0 *	65 *	0 *	118 *	110 *	
	Patriot Heights	16,700,000 *	DND *	45 *	0 *	0 *	154 *	0 *	236 *	236 *	
	Merrill Gardens at San Antonio	DND *	DND *	6 *	5 *	0 *	82 *	20 *	102 *	61 *	
	Woodbridge Estates Asst. Living	DND *	DND *	10 *	5 *	0 *	70 *	0 *	112 *	112 *	
	Professional Buildings										
	Christus Santa Rosa Med. Cntr Tower	11,119,544 *	2,131,475 *	30 *	0 *	0 *	0 *	184,000 *	0 *	0 *	
	Christus Santa Rosa Med. Cntr Tower	7,930,753 *	2,825,568 *	10 *	0 *	0 *	0 *	97,900 *	0 *	0 *	
	Christus Santa Rosa Med. Cntr Plaza	824,890 *	92,842 *	4 *	0 *	0 *	0 *	25,000 *	0 *	0 *	
	Humana Med. Center Plaza	20,000,000 *	275,000,000 *	0 *	0 *	0 *	0 *	DND *	0 *	0 *	
	La Hacienda de Salud, Ltd.	3,500,000 *	3,000,000 *	2 *	0 *	0 *	0 *	DND *	0 *	0 *	
	MedCentre Plaza	248,000,000 *	DND *	DND *	DND *	DND *	DND *	DND *	DND *	DND *	
	Medical Center Tower I & II*	24,381,321 *	1,919,705 *	100 *	0 *	0 *	0 *	325,000 *	0 *	0 *	
	The Methodist Center on Medical Drive	11,062,000	2,201,000	272	0	0	0	296,015	0	0	
	Methodist Healthcare System Offices	6,813,000	246,000	393	0	0	0	0	16	16	
	Methodist Plaza	14,094,000	2,022,000	374	0	0	0	517,205	0	0	
	Mockingbird Plaza Tower	11,250,000 *	1,600,000 *	5 *	0 *	0 *	0 *	DND *	0 *	0 *	
	Oak Hills Medical Building	7,029,000	1,145,000	391	0	0	0	245,280	0	0	
	Oakdell Office Center	1,500,000	DND	0	0	0	0	0	0	0	
	Pasteur Plaza	5,000,000	DND	75	0	0	0	0	0	0	
	Physicians Plaza I	4,007,000	517,752	109	0	0	0	117,165	0	0	
	Physicians Plaza II	5,000,000 *	450,000 *	216 *	0 *	0 *	0 *	225,680 *	0 *	0 *	
	Provident Development Group, Ltd.	8,770,000 *	2,000,000 *	DND *	DND *	0 *	0 *	DND *	0 *	0 *	
	Pyramid Plaza	5,000,000 *	350,000 *	150 *	0 *	0 *	0 *	10,000 *	0 *	0 *	
	South Texas Medical Plaza	2,915,000	521,000	174	0	0	0	149,650	0	0	
	Texas Neuroscience Institute	9,322,000	1,281,000	211	10	0	0	243,820	0	0	
	West Gate Medical Center	8,925,000 *	2,608,319 *	300 *	0 *	0 *	0 *	260,000 *	0 *	0 *	
	Support Facilities										
	Bank of America	1,500,000 *	3,152,000 *	8 *	0 *	0 *	0 *	0 *	0 *	0 *	
	Broadway Bank	DND *	1,000,000	7	0	0	0	0	0	0	
	City Public Service*	12,702,495 *	DND *	DND *	0 *	0 *	0 *	0 *	0 *	0 *	
	CVS Pharmacy	DND *	DND *	19 *	0 *	0 *	0 *	0 *	0 *	0 *	
	Frost Bank - Medical Center	2,500,000 *	DND	14	0	0	0	0	0	0	
	Oak Hills Med Ctr Hotel	6,000,000 *	2,400,000 *	50 *	0 *	0 *	0 *	0 *	0 *	0 *	
	San Antonio Water System	1,571,663 *	DND *	DND *	0 *	0 *	0 *	0 *	0 *	0 *	
	San Antonio Fire Department	2,281,124 *	1,542,155 *	30	0	0	0	0	0	0	
	U.S. Post Office - Medical Center	920,000 *	250,000 *	50 *	0 *	0 *	0 *	0 *	0 *	0 *	
	United San Antonio Federal Credit Union	DND *	DND *	5 *	0 *	0 *	0 *	0 *	0 *	0 *	
	Others*	12,500,000 *	2,145,000 *	450 *	55 *	0 *	0 *	0 *	0 *	0 *	
	DND	11,438,860 *	104,888,860 *	290	8	14	1,390	14,232	0	0	
	Totals (Some DNDs included)	2,787,744,083	3,687,813,894	23,051	3,413	11,381	8,654	5,493,177	4,456	3,930	

CONSTRUCTION/EXPANSION IN PROGRESS 2012:

CLARITY CHILD GUIDANCE CENTER Bathroom renovations, door replacements, server room and other renovation.	0.23 M
MEDICAL CENTER ALLIANCE Street intersections & signage improvements	5.00 M
METHODIST HOSPITAL Upgrade aging equipment in multiple areas, renovations and expansions in certain patient care units, infrastructure improvements. Invest in technology to include patient throughput systems, information portals and electronic order. Invest in aging infrastructure.	18.58 M
THE METHODIST CENTER ON MEDICAL DRIVE Leasehold improvements for tenants and various infrastructure upgrades.	0.32 M
METHODIST CHILDREN'S HOSPITAL Expand the Pedi Emergency room. Renovate certain patient care and ancillary units. Replacement of aging equipment.	10.55 M
METHODIST HEALTHCARE SYSTEM OFFICES Miscellaneous tenant and infrastructure improvements.	0.64 M
METHODIST HEART HOSPITAL Remodeling of certain patient care units and replacement of aging equipment. Expansion of CVOR to include Hybrid OR.	14.37 M
METHODIST PLAZA Various infrastructure upgrades along with tenant improvements.	2.51 M
METHODIST SPECIALTY & TRANSPLANT HOSPITAL Continued expansion of growing services needed in the Community. Replacement of aging equipment, infrastructure improvements and investment in new technology.	4.50 M
OAK HILLS MEDICAL BUILDING Leasehold improvements for physician tenants and infrastructure improvements.	0.23 M
PHYSICIAN'S PLAZA I Various infrastructure upgrades.	0.50 M
SOUTH TEXAS MEDICAL PLAZA Leasehold improvements for physician tenants and infrastructure improvements.	0.48 M
SOUTH TEXAS VETERANS HCS Expand emergency power, nuclear medicine renovation, design sleep lab, utility line survey, remove greenhouse, renovate OR 7 and 8, remove old steam generators, replace ceiling and lights.	3.93 M
ST. LUKE'S BAPTIST HOSPITAL Buildout of new Dialysis Area and renovation of Sterile Processing Department.	0.60 M
TEXAS NEUROSCIENCES INSTITUTE Leasehold improvements and infrastructure upgrades.	0.77 M

UNICORN CENTERS

New floors

0.08 M

UNIVERSITY HEALTH SYSTEM

Projects related to the Capital Improvement Program include: Construction of the Hospital Tower, Central Utility Plant, West Parking Garage, Site Utilities, Kitchen and renovations to existing facilities. Does not include amount already spent on these projects in 2009 thru 2011 which was \$205,328,304. Also, amount reported is based on projected payouts, not contract awards. Upgrading existing facilities.

207.55 M
 5.63 M

UTHSCSA

Construct a dental clinic facility called the Center for Oral Health Care adjacent to the Medical Art and Research Center (MARC) approximately four stories tall and 172,000 gross square feet in size. The Center for Oral Health Care at the MARC, which has been approved by the University of Texas System Board of Regents, is in the planning stage of construction and is scheduled to be completed in 2014. The creation of a new clinical facility will allow the Dental School to better enhance educational interactions and clinical patient care between the clinical specialties, providing a catalyst for higher quality oral health care with the latest technological advances.

94.92 M

TOTAL:

371.39 M

CONSTRUCTION/EXPANSION PROJECTS PLANNED 2013-2018:

CHRISTUS SANTA ROSA HOSPITAL - MEDICAL CENTER

OR expansion

1.1 M

CLARITY CHILD GUIDANCE CENTER

Approximately 20 additional beds, outpatient clinic, gym/TR/PHP program.

10 M

MEDICAL CENTER ALLIANCE

Street intersection & signage improvements.

15.00 M

METHODIST HOSPITAL

Continued expansion of growing services need in Community. Replacement of aging equipment and continued replacement of patient care units and facility.

26.22 M

METHODIST CHILDREN'S HOSPITAL

Renovate and expand certain patient care areas. Upgrade aging equipment and invest in aging infrastructure.

21.11 M

METHODIST HEALTHCARE SYSTEM OFFICES

Miscellaneous tenant and infrastructure improvements.

0.12 M

METHODIST HEART HOSPITAL

Expand certain patient care areas. Replacement of aging equipment.

13.26 M

METHODIST SPECIALTY & TRANSPLANT HOSPITAL

Continued replacement of old infrastructure. Equipment purchase for certain ancillary departments. Renovation of certain patient care units and continued infrastructure upgrade

25.11 M

METHODIST PLAZA

Leasehold improvements for physician tenants and infrastructure improvements.

3.88 M

THE METHODIST CENTER ON MEDICAL DRIVE

Leasehold improvements for tenants and infrastructure upgrades.

0.02 M

CONSTRUCTION/EXPANSION PROJECTS PLANNED 2013-2018 (Cont.)

OAK HILLS MEDICAL BUILDING Leasehold improvements for physician tenants and infrastructure improvements.	2.84 M
PHYSICIAN'S PLAZA I Various infrastructure upgrades.	0.56 M
SOUTH TEXAS MEDICAL PLAZA Leasehold improvements for physician tenants and infrastructure improvements.	0.07 M
SOUTH TEXAS VETERANS HCS Purchase land and facility, parking garage phase II, construct specialty clinic on 4th floor, renovate old physical medicine and rehabilitation space, construct domiciliary.	40.77 M
ST. LUKE'S BAPTIST HOSPITAL Various internal renovation and improvements.	3.00 M
TEXAS NEUROSCIENCES INSTITUTE Leasehold improvements for physician tenants and infrastructure improvements.	0.26 M
UNICORN CENTERS Driveway and parking	0.10 M
UNIVERSITY HEALTH SYSTEM Projects related to the Capital Improvement Program include: completion of the new Hospital Tower, Central Utility Plant, and renovations to existing facilities. Amount is based on projected payouts for the time period noted.	389.24 M
TOTAL:	552.66 M