



S A N A N T O N I O  
MEDICAL FOUNDATION

**2014 SOUTH TEXAS MEDICAL CENTER AREA**

**PROGRESS REPORT**

The attached report for the end of calendar year 2013 indicates continued robust growth of the facilities in the South Texas Medical Center (STMC). It should be noted that a number of institutions, which could represent a 10% or greater increase in the totals, declined to divulge data concerning their entity resulting in an understatement of the total Medical Center facilities' impact on the community.

Combined budgets totaled \$3.930 Billion, an 11.6% increase compared to the previous year. Research within the Medical Center totaled \$151.1 Million, a 16.4% decrease from the previous year, but a 21% increase over the year 2000. This decrease follows the national trend of National Institutes of Health funding caused by Federal budget cutbacks and the expiration of stimulus money which was previously available.

Annual outpatient visits experienced an increase of 434,928 or 8% from the previous year, for a total for the year of 5.64 Million. Annual inpatient visits increased by 1% over the previous year to 106,728.

Employment of both full and part-time medically related employees increased by 9.5% to 29,019. However, another study identified an additional 29,000 employees who are employed by non-medically related employers in the Medical Center, bringing the total to approximately 58,000 total employees. Volunteers assisting Medical Center facilities were stable at 12,147.

Plant values, not adjusted for inflation, representing the original investments in physical facilities and equipment, less depreciation, was approximately \$3.352 Billion, a 13% increase over the previous year.

Capital projects currently in progress represent \$438 Million with an additional \$509 Million planned over the next five years for a total of approximately \$947 Million.

A recently completed economic impact analysis indicated the STMC creates annually nearly \$5.4 Billion in total economic output. \$2.3 Billion was paid in salaries and benefits to workers. In addition, the STMC is producing \$3.1 Billion in market value of goods and services every year, adds \$64.1 Million in State revenues and \$70.1 Million in local government taxes and fees.

Additional copies of this report, and other information regarding the South Texas Medical Center, may be obtained on the Foundation's web site at [www.samedfoundation.org](http://www.samedfoundation.org).



SAN ANTONIO  
MEDICAL FOUNDATION

**2014 PROGRESS REPORT BASIC DATA**

**PLANT & EQUIPMENT**

<u>YEAR</u>	<u>Plant &amp; Equipment Investment (in millions-original cost less depreciation)</u>	
1970	\$ 56.0M	
1980	\$311.0M	
1990	\$795.2M	
2001 (2000 data not available)	\$1,880.0M	
2010	\$2,679.2M	
2013	\$3,351.6M	a 25% increase since 2010

**ANNUAL BUDGET**

<u>YEAR</u>	<u>Annual Budget (in millions)</u>	
1970	\$32.5M	
1980	\$249.1M	
1990	\$860.1M	
2000	\$2,978.6M	
2010	\$3,409.4M	
2013	\$3,929.9M	a 15% increase since 2010

**EMPLOYMENT**

<u>YEAR</u>	<u>Number of Employees</u>	
1970	3,219	
1980	11,297	
1990	20,320	
2000	25,761	
2010	27,386	
2013	29,019	a 6% increase since 2010

**INPATIENTS**

<u>YEAR</u>	<u>Number</u>	
1990	86,345	
2000	94,932	
2010	104,276	
2013	106,728	a 2% increase since 2010

**OUTPATIENTS**

<u>YEAR</u>	<u>Number</u>	
1990	840,302	
2000	3,468,605	
2010	5,380,834	
2013	5,643,891	a 5% increase since 2010

**RESEARCH GRANT AWARDS**

<u>YEAR</u>	<u>Amount (in millions)</u>	
1970	\$5.6M	
1980	\$14.6M	
1990	\$70.8M	
2000	\$124.6M	
2010	\$211.0M	
2013	\$151.1M	a 28% decrease since 2010

**SOUTH TEXAS MEDICAL CENTER AREA  
PROGRESS REPORT - AS OF JANUARY 1, 2014**

Page 1 of 7 Facilities	Plant & Equip. Investment Costs	2014 Budget Including Research	Employees		Students (Avg)	Patients		Beds		
			FT	PT		Vol	In	Out	Capacity	Operational
Alamo Family Foot and Ankle Care			4	0				6336 e		
Alamo Hearing Aid & Audiological Service	DND	983,340	2	1	300	0	2112 e	400	0	0
Alzheimer's Association SA & So TX			5				1848 e			
A*Med Community Hospice	569,892 *	1,009,118 *	4	0	3000 *	0	416 e		0	0
American Cancer Society	1,500,000 e		19				3,168 e			
American Dynamic Imaging	700,000 *	2,076,475 *	4	0 *	2,500 *	0	0			
American Heart Association			11 *	1			3,960 e			
American Homepatient			11	1 *	2,885 *	0 *	3,000 *		2 *	0 *
American Surgery Center of So. TX, Ltd	DND *	1,500,000 *	6 *	1 *			6,600 e			
Asthma Allergy & Sinus Center			0	3			5,280 e			
Aurora Imaging and Cancer Center	3,500,000 e		5	3			6,600 e			
Barone, Constance, MD, PLLC			5	0			400 e		0 *	0 *
Bruchmiller, C.L., DDF	40,000 *	100,000 *	1 *	0 *	0 *	0	10,560 e		0	0
Carrasco Pain Institute	2,500,000 e	DND	8	0			3,960 e			
Center for Neurological Care & Research			3	0			17,353		52	52
Clarity Child Guidance Center	17,500,000	20,100,000	202	52	92	1,587	20,641		178	178
Christus Santa Rosa Hospital-Medical	26,500,000	404,182,000	364	67	85	6,887	6,600 e			
Cosmetic Plastic Surgery Center			5	0			6,600 e			
Creative Counseling / Trident Counseling			4	0			6,600 e			
DaVita NW Medical Center Dialysis			26	0			15,537			
De La Garza, David DDS			7	0			7,920 e			
Easter Seals Rehabilitation Center	1,100,000 *	5,159,000 *	92 *	8 *	50 *	0 *	1,800 *		0 *	0 *
Ecumenical Ctr. for Religion & Health	2,768,744	1,599,300	9	6	21	0	5,161		0	0
Epner, Susan Portnoy MD, Neurology			1	1			3,432 e			
Family Care Clinic			13	0			13,200 e			
Focal Point Vision			20	3			19,272 e			
Foot & Ankle Treatment Center of SA			6	0			7,920 e			
Foundation Surgical Hospital of SA	7,000,000 e		91	15			1,819			
Gastroenterology Clinic of SA			30	2			14,520 e			
Gastroenterology Consultants of S.A.	4,500,000 e	8,100,000 *	31	4	0	2 *	33,000 e		0	0
Hand and Microsurgery Assoc.			12	0			7,920 e			
Hanger Clinic			17	0			6,600 e			
HEALTHSOUTH/RIOSA	5,311,523	DND *	137	4	0	DND	9,239		108	96
Honer Chiropractic			6	1			9,240 e			
Huebner Dental			2	0			2,640 e			
Huebner Family Medicine			10	0			6,600 e			
Huebner Sleep Center			5	1			1,320 e			
Hyperbarics & Physical Therapy			5	0			792 e			
Ibrahim, Badreldin, M.D., Neurology			4	1			2,376 e			
Jefferson Family Practice Assoc.	1,500,000 e		16	2			25,080 e			
Jirka, Maria M. M.D., P.A.	1,000,000 e		9	1			10,560 e			

Page 2 of 7	Facilities	Plant & Equip. Investment Costs	2014 Budget Including Research	Employees		Students (Avg)	Patients		Beds	
				FT	PT		Vol	In	Out	Capacity
	LifeCare Hospitals - San Antonio	18,000,000	DND	200	85	0	630	0	62	62
	MacGregor - Medical Center	2,500,000 e	DND	48	6	0	0	68,640 e	0	0
	Ronald McDonald House Charities of S	3,125,000 *	1,500,000 *	5	5	20	0	0	20	20
	Baptist M&S Imaging	4,000,000 *	DND *	23 *	6 *	20 *	0 *	18,400 *	DND *	DND *
	Medical Center Ophthalmology Assoc.			60	10			46,200 e		
	Medical Center Weight Loss			6	3			2,000 e		
	Methodist Healthcare Ministries	12,100,000	75,900,000	65	0	0	0	0	0	0
	Methodist Ambulatory Surgery Hospital	17,320,130	21,500,000	108	0	0	590	7,072	31	23
	Methodist Children's Hospital	52,605,935	151,786,525	790	71	20	13,363	94,006	300	300
	Methodist Specialty & Transplant Hosp	41,323,000	149,071,000	704	66	23	11,340	45,922	383	267
	Methodist Hospital	103,928,798	299,870,940	1,591	110	337	13,551	135,143	393	257
	Methodist Heart Hospital	25,722,530	74,218,498	395	26	0	8,783	16,444	190	171
	Microtia Congenital Ear Deformity Inst.			3	0			2,904 e		
	Mission Physical Rehabilitation			6	0			9,240		
	Modern Family Dental			7	0			3,960 e		
	Nellie M. Reddix Center	6,143,096 *	10,861,770 *	190 *	0 *	10 *	0	0	0	0
	New Dimensions Weight Loss			6	0			1,320 e		
	Nield Family Dentistry			6	0			3,696 e		
	North Babcock Dental Care	250,000	350,000	2	0	0	0	2,904 e	0	0
	Northside Health Careers High School	5,815,728 *	4,787,943 *	96	0	15 *	0	0	0	0
	Northside Holmgreen Jr./Sr. H.S.	DND *	DND *	72	0	0	0	0	0	0
	Oakhills Womens Center			13	0			11,880 e		
	Orthopedic Physical Therapy			5	0			4,224 e		
	Orthotics Plus			5	2			2,640 e		
	Pathology Reference Laboratory	1,500,000 e		140	20			DND		
	Physical Medical and Pain Assoc.			4	0			3,960 e		
	PRMA of South Texas	1,500,000 e	12,000,000 *	25	0	0	0	5,280 e	0	0
	Practical Approach Pediatrics & Pediatric Dentistry			13	1			15,840 e		
	Pregnancy Care Center	2,500,000 e	DND	7	0	75	0	2,000 e	0	0
	Princeton Place Medical Center	DND *	4,300,000 *	81 *	3 *	40 *	115 *	0	87 *	87 *
	Pro-Care Medical Center			5	1			10,560 e		
	Promotion Physical Therapy			4	2			5,280 e		
	REAL Physical Therapy			6	3			10,560 e		
	Remington Medical Resort	10,000,000 e		113 e	100 e		797 e	10,560 e	47 e	60 e
	Retinal Consultants of SA			17	3			26,400 e		
	Roman, Michael A., Ph.D., Licensed Psychologist			1	3			2,112 e		
	Royal Suntemed Medical Group			7	0			5,280 e		
	San Antonio Diagnostic Imaging			12	0			15,840 e		
	San Antonio Endoscopy & Surgery Center			25	0			5,280 e		
	San Antonio Hand to Shoulder Orthopaedic Ctr			4	0			3,120 e		
	San Antonio Neurology			4	0			3,960 e		
	San Antonio Urgent Care	1,000,000 e	DND	10	4	0	0	7,920 e	0	0
	San Antonio Warm Springs Rehab. Ho	DND *	25,500,000	156	141	15	1,102	10,797	65	65
	Santa Rosa Low Vision Clinic			6	1			1,584 e		
	Sardini Arthritis Center			6	0			7,920 e		
	Schuenemeyer, Aneta, M.D. & Assoc.			9	2			21,120 e		

Page 3 of 7	Facilities	2014 Budget Including Research		Employees		Students (Avg)		Patients		Beds	
		Plant & Equip. Investment Costs	2014 Budget Including Research	FT	PT	Vol	In	Out	Capacity	Operational	
											Operational
	Sendero Imaging	DND *	DND *	34	1	0	0	15,840 e	0	0	
	So. TX Eye Institute	DND *	DND *	18	2	0	0	26,400 e	0	0	
	So. TX Skin Cancer Center			20	0	0	0	10,560 e	0	0	
	So. TX Spinal Clinic, P.A.*	285,166 *	3,552,111 *	3	0	0	0	3,432 e	0	0	
	So. TX Veterans HCS	383,457,628	659,039,360	3,564	177	1,543	9,339	940,571	575	501	
	Specialty Surgery Center of SA	4,500,000 *	7,500,000 *	37 *	1 *	0 *	0 *	9,600 *	5 *	5 *	
	Sports Occupational & Knee Surgery			15	0	0	0	10,560 e	0	0	
	St. Luke's Baptist Hospital	129,759,274	147,494,000	791	224	146	13,641	23,895	282	278	
	Superior Prosthetics	DND *	150,000 *	1	0	0	0	20	0	0	
	Trinity Surgery Center	2,500,000 e		5	0	0	0	520 e	0	0	
	Unicorn Centers, Inc.	2,000,000	2,400,000	45	0	250	677	300	0	0	
	University Health System	854,505,389	631,157,675	2,602	1,031	543	1,817	139,576	614	525	
	Urology and Prostate Institute			15	1	0	0	10,400 e	0	0	
	Urology San Antonio, PA			193	0	0	0	DND	0	0	
	UT Health Science Ctr. @ S.A.	1,055,311,564	763,735,583	4,802	1,425	0	3,148	913,039	0	0	
	Wilhite, Elizabeth, Psychotherapist			1	0	0	0	1,584 e	0	0	
	The Winston School of S.A.	4,900,000 *	3,700,000 *	46	7	100 *	215	0	0	0	
	<b>Nursing Facilities</b>										
	Oak Park Nursing & Rehab. Center	4,500,000 e	6,000,000 *	125 *	10 *	10 *	15 *	0	170 *	170 *	
	Senior Care of Wurzbach	1,500,000 e	DND *	200 e	0	10 *	0	0	146 *	142 *	
	<b>Assisted Living Centers</b>										
	Emeritus @ Kingsley Place	9,000,000 e	DND *	40 *	4 *	2 *	0 *	0	108 *	90 *	
	Emeritus @ Hamilton House	3,500,000 e	4,000,000 *	41	20	0 *	0 *	0	128	128	
	Patriot Heights	16,700,000 *	DND *	100 e	20 e	0 *	0 *	0	236 *	236 *	
	Horizon Bay	4,000,000 e	DND *	35 e	25 e	5 *	0 *	0	102 *	61 *	
	<b>Professional Buildings</b>										
	Christus Santa Rosa Med Ctr Twr I	11,119,544 *	2,131,475 *	301 *	30 *	0 *	0 *	184,000 *	0	0	
	Christus Santa Rosa Med Ctr Twr II	7,930,753 *	2,825,568 *	181 *	10 *	0 *	0 *	97,900 *	0	0	
	Christus Santa Rosa Med Ctr Plaza	824,890 *	92,842 *	28 *	4 *	0 *	0 *	25,000 *	0	0	
	Huebner Medical Center			51	1	0 *	0 *	35,856 e	0	0	
	Humana Med. Center Plaza	20,000,000 *	275,000,000 *	350 *	0 *	0 *	0 *	DND *	0	0	
	MedCentre Plaza	248,000,000 *	DND *	DND *	DND *	DND *	DND *	DND *	DND *	DND *	
	Medical Center Tower I & II	24,381,321 *	1,919,705 *	1,000 *	100 *	0 *	0 *	325,000 *	0	0	
	The Methodist Center on Medical Drive	19,628,368	349,055	272	6	0	0	296,015	0	0	
	Methodist Healthcare System Offices	6,545,920	307,030	292	8	0	0	0	16	16	
	Methodist Plaza	11,575,999	1,187,482	393	45	0	0	435,080	0	0	
	Legacy Oaks Medical Center	11,250,000 *	1,600,000 *	5	0 *	0 *	0 *	DND *	0	0	
	Oak Hills Medical Building	7,683,810	733,858	378	23	0	0	243,820	0	0	
	Oakdell Office Center	1,500,000	DND	0	2	0	0	0	0	0	
	Pasteur Plaza	5,000,000	DND	75	25	0	0	0	0	0	
	Physicians Plaza I	4,523,000	254,002	81	1	0	0	63,180	0	0	
	Physicians Plaza II	5,000,000 *	450,000 *	216 *	75 *	0 *	0 *	225,680 *	0	0	
	Provident Development Group, Ltd.	8,830,000	1,093,480	DND	DND	DND	0	0	0	0	

Page 4 of 7 Facilities	Plant & Equip. Investment Costs	2014 Budget Including Research	Employees		Students (Avg)	Patients		Beds	
			FT	PT		Vol	In	Out	Capacity
Pyramid Plaza	5,000,000 *	350,000 *	15	0	0	0	14,784 e	0	0
South Texas Medical Plaza	2,800,000	268,725	165	6	0	0	128,845	0	0
Texas Neuroscience Institute	11,411,787	1,122,021	237	9	0	0	181,040	0	0
West Gate Medical Center	DND *	DND *	DND *	DND *	DND *	DND *	DND *	0	0
<b>Support Facilities</b>									
Amegy Bank of Texas	2,000,000 e	3,152,000 *	4	1	0	0	0	0	0
Bank of America	1,500,000 *		8 *	5 *	0 *	0 *	0 *	0 *	0 *
BBVA Compass Bank	1,500,000 e		5	0					
Black Eyed Pea			10 e	10 e	0	0	0	0	0
Broadway Bank	DND *	1,100,000	8	1					
Chase Bank	1,500,000 e		4	2					
Chick Fil-A	1,500,000 e		22 e	22 e	0 *	0 *	0 *	0 *	0 *
City Public Service	12,702,495 *	DND *	DND *	DND *	0 *	0 *	0 *	0 *	0 *
CVS Pharmacy	1,500,000 e	DND *	7	6	0 *	0 *	1,000	0 *	0 *
First Community Bank			8	0					
Frost Bank - Medical Center	2,500,000	DND	11	4	0	0	0	0	0
Jimmy John's			3	12					
San Antonio Federal Credit Union			10	0					
San Antonio Water System	1,571,663 *	DND *	DND *	0 *	0 *	0 *	0 *	0 *	0 *
San Antonio Fire Department	2,281,124 *	1,542,155 *	30 *	0 *	0 *	0 *	0 *	0 *	0 *
Starbuck's	1,500,000 e		0	30	0	0	0	0	0
U.S. Post Office - Medical Center	920,000 *	250,000 *	50 *	4 *	0 *	0 *	0 *	0 *	0 *
United San Antonio Federal Credit Union	750,000 e	550,000 *	5	1	0	0	0	0	0
Walgreens Pharmacy			6	9			400		
Wendy's	3,000,000 e		0	30					
Others	12,500,000 *	2,145,000 *	450 *	55 *	0 *	0 *	0 *	0 *	0 *
DND	29,577,330	126,232,347	786	210	203 *	2,583	326,804	108	96
<b>Totals (Some DNDs included)</b>	<b>3,351,551,401</b>	<b>3,929,901,383</b>	<b>24,473</b>	<b>4,546</b>	<b>12,147</b>	<b>106,728</b>	<b>5,643,891</b>	<b>4,408</b>	<b>3,886</b>

\* Data from last report submitted  
e Estimate

**CONSTRUCTION/EXPANSION IN PROGRESS 2014:**

**INVESTMENT**

<b>CITY OF SAN ANTONIO</b> Sidewalk improvements	2.40 M
<b>CLARITY CHILD GUIDANCE CENTER</b> Approximately 20 additional beds, outpatient clinic, gym/therapeutic recreation/partial hospital program, parking garage.	17.50 M
<b>MEDICAL CENTER ALLIANCE</b> Street intersections & signage improvements	5.00 M
<b>METHODIST HOSPITAL</b> Upgrade aging equipment in multiple areas, renovations and expansions in certain patient care units, infrastructure improvements. Invest in technology to include patient throughput systems, information portals and electronic order. Invest in aging infrastructure.	32.43 M
<b>THE METHODIST CENTER ON MEDICAL DRIVE</b> Leasehold improvements for tenants and various infrastructure upgrades.	0.06 M
<b>METHODIST CHILDREN'S HOSPITAL</b> Expand the Pedi Emergency room. Renovate certain patient care and ancillary units. Replacement of aging equipment.	19.02 M
<b>METHODIST HEALTHCARE SYSTEM OFFICES</b> Miscellaneous tenant and infrastructure improvements.	0.07 M
<b>METHODIST HEART HOSPITAL</b> Remodeling of certain patient care units and replacement of aging equipment. Expansion of CVOR to include Hybrid OR.	16.94 M
<b>METHODIST PLAZA</b> Various infrastructure upgrades along with tenant improvements.	0.97 M
<b>METHODIST SPECIALTY &amp; TRANSPLANT HOSPITAL</b> Continued expansion of growing services needed in the Community. Replacement of aging equipment, infrastructure improvements and investment in new technology.	2.76 M
<b>OAK HILLS MEDICAL BUILDING</b> Leasehold improvements for physician tenants and infrastructure improvements.	0.06 M
<b>PHYSICIAN'S PLAZA I</b> Various infrastructure upgrades.	0.13 M
<b>RONALD McDONALD HOUSE</b> 21 Bedroom Ronald McDonald House	4.50 M
<b>SOUTH TEXAS MEDICAL PLAZA</b> Leasehold improvements for physician tenants and infrastructure improvements.	0.15 M

**CONSTRUCTION/EXPANSION IN PROGRESS 2014, Cont.:**

**SOUTH TEXAS VETERANS HCS**

4B Ward renovation, replace ceiling and lighting PH3, Sleep Lab renovation, fire damper corrections, relocate nuclear medicine, Environmental Management Service Office and Old Gait Lab renovation, refurbish Spinal Cord Injury Halls and Walls, Parking Garage Phase 2.

17.00 M

**TEXAS NEUROSCIENCES INSTITUTE**

Leasehold improvements and infrastructure upgrades.

0.30 M

**UNICORN CENTERS**

Driveway reconstruction, workshop expansion, front drop off canopy, rehab of restrooms, emergency generators, restore driveways

0.79 M

**UNIVERSITY HEALTH SYSTEM**

Projects related to the Capital Improvement Program include: Construction of the Hospital Tower, Central Utility Plant, Site Development, and renovations to existing facilities. Does not include amount already spent on these projects in 2009-2013 which was \$615,668,516. Also, amount reported for 2014 is based on projected payouts, not contract awards.

168.49 M  
7.56 M

**UTHSCSA**

Constructing a dental clinic facility called the Center for Oral Healthcare & Research (COHR) adjacent to the Medical Arts and Research Center (MARC) approximately four stories tall and 198,000 gross square feet in size and scheduled to open July 2015. The new clinical facility will allow the Dental School to better enhance educational interactions among students, residents and faculty, and to practice the latest and most efficient methods in oral health care delivery between the clinical specialties, providing a catalyst for higher quality oral health care with the latest technological advances.

96.50 M

Constructing a new teaching building called the Academic Learning and Teaching Center approximately 125,000 gross sq. ft. in size and scheduled to open the Spring of 2015. The ALTC will provide a state-of-the-art gross anatomy teaching facility, flexible classroom space and lecture halls to support an interprofessional educational experience among medical, dental, nursing, and health professions students.

45.00 M

**TOTAL: 437.62 M**

**CONSTRUCTION/EXPANSION PROJECTS PLANNED 2015-2019:**

**CITY OF SAN ANTONIO**

Street and sidewalk improvements

13.60 M

**CLARITY CHILD GUIDANCE CENTER**

Renovation of existing facilities, infrastructure and HVAC upgrades.

1.00 M

**MEDICAL CENTER ALLIANCE**

Street intersection & signage improvements.

10.00 M

**METHODIST HOSPITAL**

Continued expansion of growing services needed in Community. Replacement of aging equipment and continued replacement of patient care units and facility.

86.97 M



**CONSTRUCTION/EXPANSION PROJECTS PLANNED 2014-2019 (Cont.)****INVESTMENT**

<b>METHODIST CHILDREN'S HOSPITAL</b> Renovate and expand certain patient care areas. Upgrade aging equipment and invest in aging infrastructure. Completion of \$254 Master Plan expansion.	131.38 M
<b>METHODIST HEALTHCARE SYSTEM OFFICES</b> Miscellaneous tenant and infrastructure improvements.	0.50 M
<b>METHODIST HEART HOSPITAL</b> Expand certain patient care areas. Replacement of aging equipment.	83.16 M
<b>METHODIST SPECIALTY &amp; TRANSPLANT HOSPITAL</b> Continued replacement of old infrastructure. Equipment purchase for certain ancillary departments. Renovation of certain patient care units and continued infrastructure upgrades	13.88 M
<b>METHODIST PLAZA</b> Leasehold improvements for physician tenants and infrastructure improvements.	2.86 M
<b>THE METHODIST CENTER ON MEDICAL DRIVE</b> Leasehold improvements for tenants and infrastructure upgrades.	0.17 M
<b>OAK HILLS MEDICAL BUILDING</b> Leasehold improvements for physician tenants and infrastructure improvements.	2.36 M
<b>SOUTH TEXAS MEDICAL PLAZA</b> Leasehold improvements for physician tenants and infrastructure improvements.	0.07 M
<b>SOUTH TEXAS VETERANS HCS</b> Relocate Radiation Oncology Services to ALMS, construct 4G Specialty Clinic, expand Emergency Dept., replace heating, ventilation and air conditioning units at Audie L. Murphy Campus, remodel Operating Rooms #7 and #8.	127.20 M
<b>TEXAS NEUROSCIENCES INSTITUTE</b> Leasehold improvements for physician tenants and infrastructure improvements.	1.19 M
<b>UNIVERSITY HEALTH SYSTEM</b> Projects related to the Capital Improvement Program include: renovations to existing facilities and Heart & Vascular Institute. Amount reported is based on projected payouts for the time period noted.	34.48 M
<b>TOTAL:</b>	<b>508.82 M</b>